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Central Manchester University Hospitals NHS Foundation Trust

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ManchesterREH

Better Communication promotes Better Healthcare: The introduction of a Patient Pager System in . Outpatients, Manchester Royal Eye Hospital

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# Background to the initiative

- Hospitals Outpatient departments are well recognised as a front door service and often patients experience our Hospital and Trust through these departments alone.
- 250,000 outpatient and 25,000 Emergency Eye Care Centre attendances to Manchester Royal Eye Hospital (MREH) between 2014-2015.
- Patient experience feedback specifically related to long waiting times after the patients stated appointment time.

# What has driven the change?

- Established Patient Experience Group meets on a monthly basis to discuss and prioritise areas of improvement across all outpatient services.
- Based on patient and staff feedback, MREH outpatient department had been highlighted as a high priority, specifically patient waiting times.
- How we keep patients informed & provide them with the ability to leave the clinic environment without the fear of missing their appointment.

## What were the project aims?

- To allow patients and their carer/family the freedom to leave the clinic environment without fear of missing their appointment.
- Improve the patient experience when attending clinic appointments; appointments can be lengthy & often on a frequent basis.
- To support staff when informing patients on waiting times by adopting a standardised approach supported by the pagers.

### Setting the scene

- I dread having to tell patient's twit times
  I am sorry Mrs Armstrong but, there is a 3 hour wait to be seen
  What am I supposed to do for this time? Can I leave the waiting room and go for a drink?
- You are the triage nurse working in a busy department and there is a 3 hour wait to be seen.

There are already 20 patients waiting to be seen and the waiting area is standing room only.

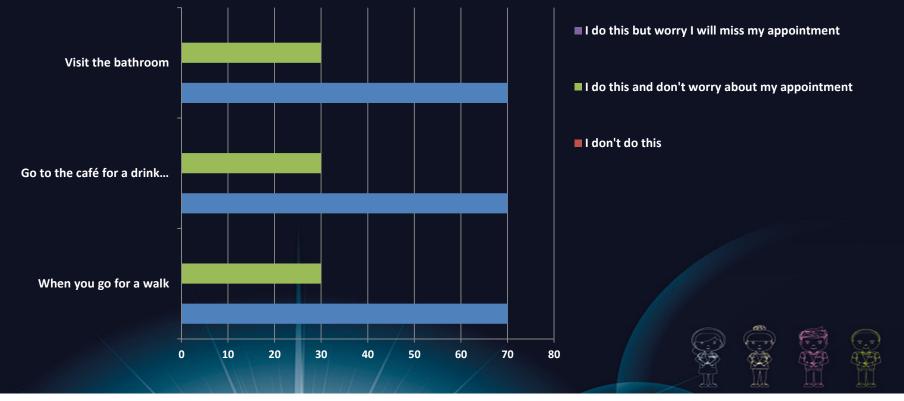
• How would you feel having to tell patients how long the wait is?

# Model of approach

- Registration of the project with the Patient Experience Team.
- Method of data collection for the project included a survey and face to face interviews.
- Initial survey conducted across various clinics with NO mention of pagers.
- Following introduction of the pagers an evaluation was undertaken to determine the initial impact on patient and staff experience.

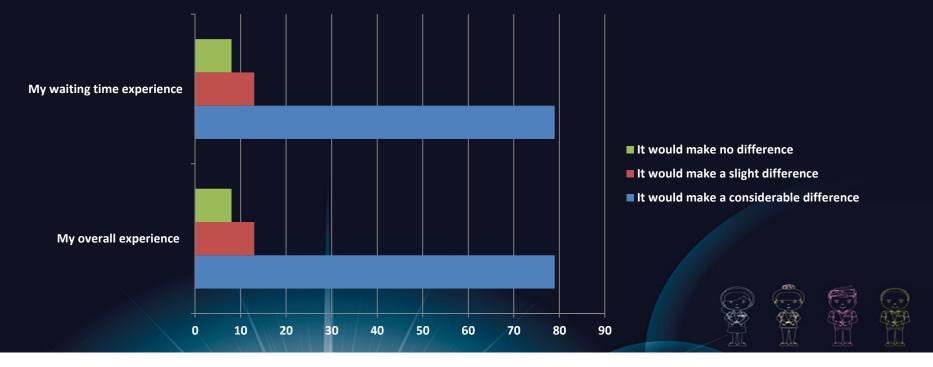
# Survey findings

#### Do you worry about missing your appointment?



# Survey findings

If there was a way that you could leave the waiting area so you could, for example visit the onsite cafes and shops, go for a walk etc, and be guaranteed not to miss your appointment how much would this be helpful?



## What did we achieve?

- If there was a way that patients could leave the waiting area and be guaranteed to not miss their appointment, can you say how much you think this would improve their experience?
- An overwhelming 100% of staff surveyed felt it would make a considerable difference to the waiting time and overall experience.
- Support staff to improve the patient experience for patients attending MREH outpatient department.

# Delivering the best patient care



- Staff feel able to communicate more confidently with patients about waiting times & feel they are supported in this process.
- Staff are listening & responding to meet the patients needs, with compassion & empathy.
- Working together as change agents in delivering the best patient care.

# What impact has this had?



- Offer and support a service in which people with sight loss can fully participate.
- Supports staff who are often at the frontline of apologising for waiting times.
- Enthusiasm of patients and the nursing and medical team to try something 'New'
- Overwhelming positive feedback.

# 'Going from Good to Great'

- First Division within CMFT to introduce patient pagers.
- Following a successful trial within outpatients additional units purchased.
- 240 pagers available across 9 departments.
- Shared learning across divisions keen to embrace the change.



# Questions



