

Cleveland Clinic London



Service Excellence Framework



Why was there a need for the Y+U=T framework?

- Private healthcare is becoming increasingly competitive, and we need to find ways that CCL can differentiate from other private healthcare providers
- Private patient expectations are increasing, and we need to meet and exceed their expectations
- We attract many patients with our complex surgery, experienced Dr's and excellent clinical outcomes however to retain business and for onward referrals we need to ensure our patients have an excellent overall experience. To do this we must remind caregivers that we are a business, and patients have a choice, and we would like patients to choose CCL as their preferred provider.





What we needed to do to realise the Y+U=T framework

- What truly makes a difference to patients' overall experience is the way we make them feel on every interaction.
- We recognised we have pockets of good, but the definition of Service Excellence is providing a consistent level of excellent customer service, and to exceed patients' expectations
- We had no framework to refer to or guide us and this is why we introduced Y+U=T

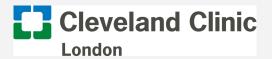




What we needed to do to realise the Y+U=T framework

- A Survey was sent to caregivers to ask what 'Service Excellence' mean to them and from this, we extracted words to create the framework
- We created the Patient Promises and Principles of Service excellence to set the patients expectations, so they know what to expect when they choose CCL and created the Principles of Service Excellence for caregivers to follow to enable us to fulfil the Patient Promises





What we needed to do to realise the Y+U=T framework

- Introduced Service Excellence Ambassadors throughout CCL
- Introduced Customer Service accredited training 'World Host' to re-ignite the importance of providing Service Excellence
- Included in onboarding for new caregivers and to be included in Job Descriptions and Appraisals
- Join team meetings to work with specific teams in improving Customer Service skills, especially over the phone, and dealing with challenging calls
- Sit and See Audits, to observe and feedback in areas to look for areas of opportunity







Our Patient Promises

Behind every patient there is a story. A story that is rich in history and filled with possibility. It is a privilege to be part of our patients' journey, the more we understand your story the better we are placed to provide a consistent level of service excellence.



Seamless Journey
We will aim to make
your journey as easy as
possible, before, during
and after your visit.



Customised Experience
Everyone is unique.
Our goal is to meet and exceed your needs and expectations.



Partner with You
We will collaborate with
you and your loved ones,
ensuring you feel involved,
every step of the way.



Care with Compassion
We will listen to you
and support you with
empathy, understanding
and encouragement.



Principles of Service Excellence

Underpinning the foundation.



Every interaction has positive meaning



Have pride in representing Cleveland Clinic London



Take ownership and be resourceful



Connect, engage and be curious





Every interaction is positive and has meaning

The smallest of interactions, such as a smile, a warm greeting, or a kind gesture, can have a profound effect on our patient's experience, every interaction is positive, consistently, every time.



Have pride, you are professionally representing CCL

Take pride and feel satisfied with your contributions, value your efforts to help patients and <u>Go The Extra Mile</u>, support CCL to provide Service Excellence, always.



Take Ownership and be resourceful (S.O.S) See it! Own it! Solve it!

We may not always get it right, mistakes can happen. It is how we handle them which makes the difference (Service Recovery)
Turn a complaint into a compliment, take ownership and walk the 'why'



Connect, Engage and be curious

Curiosity is the spark that ignites innovation and propels us toward growth. Curiosity gives us the motivation to ask questions, <u>learn</u>, experiment with new ideas and embrace change and builds trust